

POSITION: Team Leader Homelessness to Homes
REPORTS TO: Operations Manager – Homelessness to Homes
DATE UPDATED: February 2021

ORGANISATIONAL ENVIRONMENT

Melbourne City Mission (MCM) is a leader and innovator in the provision of services to the community. Established in 1854, Melbourne City Mission is a non-denominational organisation that supports thousands of Victorian people and communities to overcome barriers and disrupt disadvantage to live their life, their way.

As a service provider MCM's work is focussed on supporting people to take charge of their own lives and participate fully in community life. MCM's service profile includes: Children, Youth, Adult and Family; Disability; Employment, Education and Training; Homelessness; Justice; and Palliative Care. Our Healing Oriented Framework guides us in our trauma informed knowledge to enhance trauma responsiveness across all programs and deepens the capacity of teams and services in complex environments to provide healing oriented care.

As a social change agent Melbourne City Mission advocates for social policy change and works across all sectors in seeking to achieve sustainable outcomes for communities experiencing disadvantage.

JOB CONTEXT

The Homelessness, Justice & Family Services division supports people experiencing, or at risk of homelessness, people involved in the justice system and families at risk of poorer outcomes and progression to greater forms of disadvantage. The division provides a range of services aimed to prevent or reduce the impacts of homelessness, incarceration, and family cycles of disadvantage through provision of evidence based, high quality, effective interventions.

The Homelessness, Justice & Family Services division consists of five conceptual domains:

- Accommodation;
- Youth and Family Homelessness;
- Frontyard Youth Services;
- Justice; and,
- Family Services.

In response to the COVID-19 pandemic, the Victorian Government's Homelessness to a Home initiative will enable access to approximately 1,800 homes to support those experiencing homelessness who are residing in emergency accommodation due to COVID-19, providing stable housing for up to 18 months and support services up to 24 months.

Registered Housing Agencies, homelessness support agencies and other relevant services will work in partnership under a consortium arrangement to provide prompt access to appropriate housing and support for people without a stable place to live.

Our support model includes a suite of primary and allied health, specialist housing, assertive outreach, therapeutic supports, early intervention & prevention services, legal, education and employment support.

Our therapeutic supports allow us to respond and creatively engage those people with the most complex barriers.

JOB PURPOSE

The purpose of this position is to oversee the daily operations of the Homelessness to Homes program, as part of a multi-disciplinary direct service team and to maintain liaison with service delivery consortium partners, to deliver the quality, volume and outcomes targets specified in the program's service agreement with DHHS.

The Team Leader is responsible for ensuring the provision of high quality intensive goal directed support and case management services to people experiencing homelessness and placed in emergency hotel accommodation across the Western and Brimbank Melton regions. People will be provided intensive and holistic support to achieve housing stability and broader goals.

JOB OBJECTIVES

Duties of this role may include but are not limited to the following:

- Oversee the provision of best practice, solution focused case-management responses to all people requiring support to achieve housing stability.
- Provide direct service and secondary consult to staff working with people with multiple and complex needs and support them to develop goal directed case plans and crisis interventions to meet their needs.
- Provide support and direction to staff and people in times of critical incidents or crisis management, as needed.
- Continually evaluate programs and services, think outside the square, be a can-do solution focused leader.
- Build strong relationships with service providers who provide support to people in Melbourne and across Victoria.
- Build and develop strong sector partnerships and maintain collaborative relationships with key stakeholders, supporting better services and outcomes.
- Develop and enhance the skills and knowledge of staff, including identification of appropriate training needs.
- Provide high quality support, formal supervision and debriefing to staff.
- Continually develop, maintain and role model a positive workplace culture.
- In collaboration with the Operations Manager, create and maintain a continuous recruitment plan that ensures the 'best-of-the-best' staff are employed.
- Manage the allocation of referrals to the program.
- To ensure service specific guidelines and funding agreements are adhered to and compliance is achieved.

- In conjunction with the Operations Manager, monitor review and analyse budgets and operational functions.
- Complete regular reporting, information and data collection.
- Drive quality improvement activities and update procedures, as required.
- Participate in, and facilitate, meetings, debriefing, supervision, training, and forums.
- Participate in the On-call / Afterhours support functions of MCM.
- Ensure services are delivered within the framework of MCM's policies and procedures, legislative requirements, and meet the relevant service standards.
- Perform other duties and responsibilities, as directed by the Operations Manager or delegate.

KEY RELATIONSHIPS

This position may have relationships with a diverse range of MCM employees, external service providers, organisations and stakeholders within the community, with the view to providing the most appropriate and effective services and supports to the people they support. Examples of key relationships are detailed in the following table:

Internal Relationships	<ul style="list-style-type: none"> • Staff from Youth and Family Homelessness Services • Staff from the Homelessness and Justice Team • Staff from Organisational Development • Staff from Information and Communication Technology team • Staff from Human Resources
External Relationships	<ul style="list-style-type: none"> • Housing Services • Allied Health • Homelessness Agencies

KEY SELECTION CRITERIA

Essential:

- Qualification in human services or an allied health discipline, including youth work, social work, psychology or community development and/or significant relevant work experience.
- Demonstrated experience working within a case management framework.
- A demonstrated ability to lead, guide, supervise and support employees with a sound understanding of supervision guidelines and best practice principles.
- Understanding of mobile, outreach support and interventions.
- Understanding or experience working with people at risk or experiencing homelessness, including knowledge of trauma informed approaches, and an understanding of the resources available to people.
- Strong ability to actively and assertively engage with people with complex needs.
- An extensive understanding of the homelessness service system with knowledge of patterns, trends and systemic issues, and principles in working with people.
- Knowledge of the legislative requirements.

- Demonstrated capacity to work flexibly and have the ability to manage competing demands.
- An understanding of the requirements for ensuring child safety.
- Excellent communication and problem-solving skills encompassing interpersonal, verbal and written, and negotiation skills.
- *Provide First Aid* certificate (formerly First Aid Level 2).
- Strong organisational, time management and computer skills.
- Availability to work shift work including weekends and after business hours shifts.
- Satisfactory completion of safety screening checks including, but not limited to, the following checks: National (and International if applicable) Police Check, Victorian Employee Working with Children Check, Right to Work in Australia, and current and valid driver licence. All costs associated with safety screening checks with the exception of the National Police Check will be at applicants' expense.

ORGANISATIONAL REQUIREMENTS AND COMMITMENTS

Workplace Health & Safety:

MCM's strategy is to create a working environment in which we have zero tolerance for compromised worker safety. As an employer we endeavour to provide a working environment that is safe for all employees and clients and adheres to Occupational Health & Safety regulations as an employer.

As an employee, you also have Occupational Health & Safety responsibilities as follows:

- To comply with all MCM policies related to Occupational Health and Safety in the workplace.
- Take reasonable care of your own health and safety in addition to the health and safety of your colleagues and clients who may be affected by your acts or omissions in the workplace.

Client Wellbeing and Safety:

We are committed to the safety and wellbeing of children, young people, people with a disability and other vulnerable people. We have a zero tolerance of abuse and neglect of all vulnerable people and are committed to actively contributing to a safe organisation in which children, young people, people with a disability and vulnerable people are protected from violence, abuse and neglect. All employees are required to comply with the Child Safe Standards.

Operational Accountability:

MCM is committed to operating efficiently, ethically and remaining operationally and financially sustainable.

As an employee you are expected to operate within the requirements of our accreditation, registrations, delegations and work responsibilities as detailed in our various policies and procedures, Code of Conduct and regulatory guidelines.

COMPLIANCE

As an employee, you are expected to comply with the following:

- Comply with and actively support all position, division and organisational policies and procedures.

- Satisfactory completion of safety screening including a current Working with Children check, National Police check, International Police check (if required), and the right to work in Australia.

LEADERSHIP CAPABILITY FRAMEWORK

In addition to the key selection criteria, applicants should be able to demonstrate the following attributes:

KEY AREA	BEHAVIOURAL CAPABILITIES
PARTNERSHIPS	<p>Customer Focused We do our best work when we understand people and enable them to direct their own lives. We partner with others to provide access to what they need locally.</p>
PARTNERSHIPS	<p>Collaboration & Cooperation Seeks to find the right solution for all. Stays connected and works together with colleagues and customers to achieve great things.</p>
REPUTATION	<p>Provable Results Is accountable. Delivers measurable outcomes. Driven and energetic; striving to meet targets and quality outputs for customers and colleagues.</p>
REPUTATION	<p>Disrupting Disadvantage Promotes fairness and seeks to provide added advantage and opportunity to those who would normally be disadvantaged.</p>
PEOPLE	<p>Resilience & Bounce Back Deals effectively with unexpected challenges and adversity. Quickly recovers to take a positive stance to set backs and disappointments.</p>
PEOPLE	<p>Builds Capability & Realises Potential Plays an active role in their own and others' development. Encourages and inspires others to realise ambitions and potential.</p>
PEOPLE	<p>Challenge & Change Forward thinking. Challenges the status quo and looks for innovative solutions to how MCM can make a positive difference.</p>

OUR VALUES

Employees are expected to commit to and demonstrate MCM's values:

- Together** We are inclusive and accepting of difference.
We work in highly effective teams and our people are connected across our organisation.
We engage proactively with others to deliver outcomes.

Courageous	We speak up constructively in line with our convictions.
	We pursue our goals with determination.
	We are passionate about our advocacy role.

Curious	We are inquisitive and ask why.
	We challenge the status quo.
	We actively explore the alternatives.

Open	We are transparent and have genuine, honest interactions.
	We listen and hear people's voices.
	We value and respect the autonomy of clients.
	We trust one another.

Accountable	We act safely in all our interactions.
	We manage within our financial and resource boundaries.
	We own our outcomes and decisions.
	We are proud of the work that we do.